

**From:** Sebastian Momtazi [REDACTED]   
**Subject:** FW: Introduction/SeaWorld  
**Date:** July 21, 2015 at 1:50 PM  
**To:** Devon Archer darcher@[REDACTED].com, hbiden@[REDACTED].com, eschwerin@[REDACTED].com

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**From:** Francis Person [REDACTED]@harvesgroup.com]  
**Sent:** Tuesday, July 21, 2015 1:43 PM  
**To:** Sebastian Momtazi [REDACTED]@rosemontcapital.com>  
**Cc:** Emily.Ho@[REDACTED]  
**Subject:** Re: Introduction/SeaWorld

Sebastian, thank you for the introduction!

Emily,

It's great to meet you over email!

As outlined in the attached initial proposal document, Harves Investment Group (HIG) is a US based firm, an extension of Harves Century Group in Shenyang, which is a top tier private real estate development company in China. We have a savvy team with experience in China including Former Secretary of Commerce and Ambassador to China, Gary Locke.

We'd like to explore the potential opportunity of forming a Joint Venture with BX and SeaWorld to build multiple SeaWorld Parks along the China coast as well as develop the land and communities around the Parks.

Harves Century Group will provide 100% of the capital, as well as perform the construction for the entire project. As you'll see, Harves has a proven reputation and a strong track record for first class design, development and construction work. Through Harves and their many partners, including the China Development Bank, they are prepared to fully fund the cost of the entire project, including the Park(s) and surrounding area. Harves also has the ability to execute in a timely fashion.

Harves would be seeking from SeaWorld, their brand, park design, as well as management and technical support. Not only would BX gain equity through SeaWorld, but there would also be opportunity in the development around the Parks.

HIG is in a position to broker a partnership on behalf of Harves Century Group to be structured competitively to mutually benefit all parties. We want to build something great together.

Please let me know how we can take the next steps to explore the interest on the side of BX and SeaWorld to explore the possibility of the proposed JV.

Thanks!!

Fran Person

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On Jul 21, 2015, at 11:55 AM, Sebastian Momtazi  
<[smomtazi@-----](mailto:smomtazi@-----)> wrote:

Emily,

Thank you for speaking with me just now. As outlined on our call I would like to introduce you to Francis Person, who has a longstanding relationship with the Rosemont team and who would like to speak with BX about SeaWorld and a proposed venture. I'm attaching materials which he has put together and I would be delighted if you could speak with Fran and work out appropriate next steps.

Greatly appreciated.

Best,

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<Harves.SeaWorld.Proposal 7.20.15 FP.DOCX><ATTACHMENT HIG Fact Sheet.docx><ATTACHMENT Harves Century Group. Fact Sheet.docx>